

Homer M. Sarasohn
10078 Calle de Cielo
Scottsdale, Arizona 85258 USA

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Professor Tetsuro Nakaoka
Faculty of Economics
Osaka City University
Sugimoto 3-3-138 Sumiyoshi-ku,
Osaka, Japan

Dear Professor Nakaoka:

I was fortunate recently to come into possession of a copy of your essay "Production Management in Japan Before the Period of High Economic Growth". It was published on pages 154-180 in "Essays on Science" edited by Hakim Mohammed Said. It was from President Said that I obtained your address.

I wanted to contact you because of your description on pages 165-169 of the effort made by the Civil Communications Section of the General Headquarters of the Allied Forces during the post-war occupation of Japan to revive the national economy. I was the principal officer in the Civil Communications Section in charge of that effort.

Some of the steps I took to accomplish my mission were described (not too completely or adequately) in an article that appeared in Tokyo in the April 24, 1989 edition of the Nikkei Industrial Daily (Nihon Keizai Shimbun).

I continue to study Japanese national industrial policy, the transformation of Japanese industrial management, and the evolution of Japanese world leadership in product quality, productivity, competitive advantage and economic advance. Part of this is the response of American industrial management and government policy. The prospect of Europe 1992-93 adds flavor to this study.

I imagine these areas may also be of interest to you. If so, it would be greatly illuminating if we could engage in some discourse on the subject.

Sincerely,