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Scottsdale, Arizona 85258  
July 14, 1988

Dr. Myron Tribus  
350 Britto Terrace  
Fremont, California 94539

Dear Dr. Tribus:

A surprise knock on the door brought to hand a copy of your papers on "Quality First". I thank you for this fine gift.

I enjoyed the session we had at my house the other day. Hopefully, the tapes of our conversation will come out clear and useful. My only regret is that, even after four hours, there remains so much more to be said on the subject of Japan's ascendant management effectiveness, and the decline of American industrial management leadership. I would have liked to go further into some of the papers I still have of the immediate post-World War II era and develop with you, with greater precision, what transpired in those years following the September 2, 1945 surrender until the latter part of 1950.

For example, statistical quality control did not spring to life in Japan with the arrival of Dr. Deming in 1950. He, of course, deserves credit, but not all the credit he takes. I am beginning to think that I deserve ~~some~~ too - even if belatedly. To that point, I bring to your attention the enclosed copy of a letter dated August of 1950 which I received a few weeks before I returned to the United States.

(General Back's reference to the Research and Development Division in CCS has this connotation: By this date, SCAP was in the process of consolidating its organization. The Industry Division in which Protzman and I were located was merged with the Research Division in which Polkinghorn was located. With the onset of the Korean War, the pace of SCAP's retrenchment quickened, and soon thereafter the Occupation ended.)

I hope that I might see the results of your research and that I may have the opportunity of meeting you again before too long. Be assured, if I can help in your efforts, I will respond to your call.

Sincerely,

Homer M. Sarasohn