

Notes to  
"Report to Western Electric on Activity  
with the U.S. Occupation Forces in Japan, November 1948 to May 1950"  
by Charles W. Protzman  
[http://www.puritangift.com/pdf/protzman\\_rept\\_48\\_50.pdf](http://www.puritangift.com/pdf/protzman_rept_48_50.pdf)

Page 2: The last sentence of Protzman's text reads: "In this survey and the subsequent progress of development I was assisted by a CCS radio engineer who was functional on radio and vacuum tube manufacturing."

Homer has added a yellow "sticky note" on this page of his copy of the document, editing this last sentence to become: "In this survey and the subsequent program of development, Homer Sarasohn, the CCS radio engineer who was functional on radio and vacuum tube manufacturing, participated equally and enthusiastically. We had independently arrived at the same analysis and conclusion."

Page 3: In the first sentence of the fifth paragraph, the word "my" in "my previous analysis" has been whited out.

Page 6: Homer has penciled in surnames next to the specialized course titles listed following the fourth paragraph:

|                                      |                                 |
|--------------------------------------|---------------------------------|
| Organization control                 | Sarasohn                        |
| Supervisory Development              | Protzman                        |
| Engineering Organization and Control | Sarasohn                        |
| Quality Control                      | Sarasohn                        |
| Budgetary and Cost Control           | Vandergrift (sic)               |
|                                      | [other memos show "Vandegrift"] |

Page 7: The text in the Hopper .pdf omits the notes (in a handwriting other than Homer's) corresponding to the circled numbers marking certain paragraphs in the left and right margins. Without claiming any accuracy, these notes are:

1. Good summary of [?] seminar
2. Interesting feature that shows in "the MANUAL"
3. Must be important reason why electronics took lead in Japan's "new" management
4. Nice ATT payed salaries of its engineers!